Dear Friends,

Let’s prevent unnecessary losses from natural disasters. Let’s work with people to retrofit or build safe new schools and houses before the next earthquake or typhoon.

In 2013, Build Change launched its strategic expansion to Latin America, working with homeowners, engineers, and government agencies to build the skills and access the financial incentives to retrofit buildings now, so that the life loss, economic setbacks and homelessness so common after an earthquake can be prevented. Starting in Colombia, we’re working with Colombian engineers, the Bogotá city government, SwissContact and RMS to implement this innovative disaster risk reduction program.

It was a tough year in the Philippines, hit by the Bohol earthquake and Typhoon Yolanda in the span of a month. Build Change launched a technical assistance program in the Philippines at the end of the year; there is an enormous opportunity now to support the Philippines government with safe reconstruction and share the tools, systems and benefits for implementing homeowner-driven or family-driven reconstruction.

We continue to support safe reconstruction in Haiti and Indonesia. In Indonesia, we’re implementing a forward-looking tablet-based data collection system on a reconstruction project supported by USAID in Aceh.

Looking ahead, 2014 will mark the 10th anniversary of Build Change. I am so proud of what our team has accomplished in 10 years: 228,000 people living and learning in safer buildings, 22,000 people trained in the basics of safe construction and over 9,000 jobs created. In September, we’ll launch a new website with our new logo. And, we’ll begin our 10 in 10 initiative. Please join Build Change to empower 10 million people to live and learn in safe houses and schools in the next 10 years.

Thank you for your partnership. Let’s prevent natural disasters from being human catastrophes.

Elizabeth Hausler Strand
Founder & CEO
Our Impact in 2013

- **562** safer houses and schools
- **2,920** people living and learning in safer buildings
- **4,587** people trained in the basics of safe construction
- **548** jobs created
- **3** organizations retrofitting because of Build Change

Our Impact Since 2004

- **45,707** safer houses and schools
- **228,725** people living and learning in safer buildings
- **22,348** people trained in the basics of safe construction
- **9,609** jobs created
- **15** organizations using homeowner-driven reconstruction model and retrofitting because of Build Change

Our Staff

As of December 31, 2013, Build Change employed 57 people
- 46% are engineers, architects and other construction professionals
- 47% are women

- **8** at HQ
- **26** in Indonesia
- **23** in Haiti

- Current Operations
- Past Operations

Highlights from 2013

Since 2004, we have worked with homeowners, builders, engineers, building materials producers and government officials to rebuild and retrofit safe houses in Bhutan, China, Colombia, Guatemala, Haiti, Indonesia and the Philippines, impacting over 220,000 people.

We respond after natural disasters to help communities build back better. We also work in high-risk areas before disasters to teach people how to make their buildings safe and avoid unnecessary loss of life and property.

Preventing Natural Disasters

Build Change is now working to build and retrofit safe houses and schools before the next earthquake or typhoon. Colombia has 2.5 million people living in sub-standard housing. They are at tremendous risk during the earthquakes that are common to the region. We opened an office in Bogotá in December.

In response to the natural disasters that struck the Philippines in late 2013, we quickly moved to evaluate the damage and provide insight into why building designs failed or why buildings collapsed, and how the region can build back better.

Access to Financing

Build Change is partnering with Sogesol, the microfinance subsidiary of Sogebank, the largest commercial bank in Haiti.

In 2013, 48 homeowners gained access to $115,608 in capital for rebuilding, expanding or retrofitting their homes, with Build Change engineers providing technical assistance.

Promoting Sustainable Rebuilding

At USAID’s request, Build Change developed two new primers, covering the topics of safe retaining walls and retrofitting in post-disaster areas.

These primers, as well as the first one on homeowner-driven housing reconstruction, are available on the resources page of buildchange.org.

Better Building Materials

We mentored small- and medium-sized brick blocks making businesses in Haiti and piloted a program for brick quality improvement in Indonesia with local brickmakers.

Engaged Private Sector

RMS, the world’s largest catastrophe modeling company, committed to five years of generous support of our overall operations.

Post-Earthquake Reconstruction in Aceh

We assessed 1,500 buildings damaged by an earthquake in Indonesia in July, as the first step in helping local residents rebuild safe homes.

Trained Construction Workforce

In Colombia, we are working with Servicio Nacional de Aprendizaje (SENA) and other Colombian organizations, providing Training-of-Trainers in retrofitting techniques.

In Haiti, we collaborated with J/P HRO’s neighborhood improvement program in Delmas 32, training 93 builders and providing technical assistance for owner-driven housing retrofitting, reaching 310 families.

Vocational Training

Build Change expanded its training services to include vocational training in Haiti. We partnered with J/P HRO, as part of the World Bank-funded Adolescent Girls Initiative, to provide 34 female Haiti Tec students with a three-week internship opportunity to receive on-the-job training on homeowner-driven housing retrofit sites.

Our team in Indonesia continued our vocational training program, teaching 3,661 students at 34 schools the basics of earthquake-resistant construction.
Colombia

Over 2.5 million Colombians live in sub-standard houses that make them vulnerable to earthquakes and hurricanes.

They are at high risk of significant property damage, injury or death due to building collapses, even in moderate earthquakes and hurricanes.

Build Change launched its first pre-earthquake mitigation program in Colombia in December of 2013. Our goal is to make homes in Bogotá safe from earthquakes and hurricanes before a natural disaster strikes, using retrofitting and facilitating access to financial incentives. We plan to expand our program in 2014 to include Medellin.

Build Change is working in partnership with SwissContact, RMS and the Colombian government. We will train staff of Colombia’s Servicio Nacional de Aprendizaje (SENA) in retrofitting techniques and partner with the Colombian government through existing home improvement grants programs.

Teaching Retrofitting to Foster Safer Housing in Colombia

As part of the Clinton Global Initiative in Latin America in 2013, Build Change committed to create a local supply of engineers and builders by developing the capacity of Colombia’s Servicio Nacional de Aprendizaje (SENA) and other Colombian organizations by providing Training-of-Trainers in retrofitting techniques.

This one-year project will provide 74 people (partner organization staff, SENA trainees and families in retrofit houses) with the skills to prepare for and cope with natural disasters.

The training will be rigorously monitored and evaluated to guide future plans for scaling the project throughout Latin America.
Build Change began working in Haiti after the 2010 earthquake, which destroyed 250,000 buildings and killed 230,000 people. The majority of housing is not earthquake- and hurricane-resistant, leading to a highly vulnerable population.

We have been working with homeowners, builders, engineers, building materials producers and government officials to rebuild and retrofit safe houses.

**Access to Financing**

Build Change is piloting a new technical assistance project with Sogesol, the microfinance subsidiary of Sogebank, the largest commercial bank in Haiti.

Through the Sogesol Kredi Bel Kay program, 48 homeowners accessed $115,608 in capital for rebuilding, expanding or retrofitting their homes, with Build Change engineers providing technical assistance.

**Promoting Sustainable Rebuilding**

Due to Build Change advocacy, the Haitian government body created to oversee housing reconstruction (Unité de Construction de Logements et de Bâtiments Publics) now emphasizes homeowner-driven housing reconstruction.

As a result, key institutions, including the EU/EuropeAID, Agence Française de Développement (AFD) and the American Red Cross now require partners to adopt homeowner-driven reconstruction for small housing units.

**Better Building Materials**

Better-quality concrete blocks make safer buildings. We mentored local small- and medium-sized block making business owners to improve the quality of their concrete blocks and to create demand in the local market.

Most workers doubled their income as they met the increased demand.

**Post-Earthquake Reconstruction**

Build Change provided technical assistance to homeowners who completed 129 homes, providing 645 people with safe, permanent housing.

**Trained Construction Workforce**

Build Change is one of the first organizations to implement structural retrofitting of damaged houses as a permanent housing reconstruction solution in Haiti. We collaborated with J/P HRO in the Delmas 32 neighborhood, training 93 builders and providing technical assistance for 310 families who are retrofitting their homes.

**Vocational Training**

We expanded our training services in Haiti to include vocational students. We trained 75 youth in an informal, urban neighborhood in earthquake-resistant construction practice. We also partnered with J/P HRO, as part of the World Bank-funded Adolescent Girls Initiative, to provide 34 female Haiti Tec students with a three-week internship and on-the-job training.

“**It feels good building homes that will protect people from earthquakes. I don’t want to build bad things anymore. Now that I’ve received training, I don’t have to.**”

Bernard Eloud, 45, has worked in the building sector for over 25 years. He participated in an on-the-job training program with Build Change, learning how to build earthquake-resistant homes.

He has completed three homes with Build Change and J/P HRO. He just started two more homes in Pétion-ville and Carrefour. “All of these projects are important for me because it’s very difficult to find any work after the earthquake,” he said.
Build Change began work in Indonesia after the 2004 Indian Ocean tsunami. We have supported safe housing reconstruction, vocational training and better building materials in four provinces and after three subsequent earthquakes, the 2007 and 2009 earthquakes in West Sumatra and the 2013 earthquake near Takengon, Aceh.

Post-Earthquake Reconstruction in Aceh

In July 2013, a 6.1-magnitude earthquake struck Aceh Tengah, damaging 16,000 houses and displacing over 22,000 people. In September, we set up a field office in Takengon, near the affected area, to begin training local residents on how to build safe homes.

The USAID Office of U.S. Foreign Disaster Assistance is supporting this program to distribute educational materials through flyers and radio to over 18,256 people. In partnership with community members and local government, we’re providing technical assistance to over 2,500 homes. In 2013, we trained 35 community extension workers to expand our local impact.

In partnership with the Grameen Foundation, we are piloting an innovative data collection system using mobile tablets and plan to scale this throughout our programming in 2014.

Vocational Training

We partner with technical high schools to train vocational students in architecture and construction programs in earthquake-resistant design and construction. We trained 3,429 students and 65 teachers at 34 schools in 2013, supported by the Caterpillar Foundation.

Better Bricks and Less Timber in Indonesia

As part of the Clinton Global Initiative, Build Change committed to working with 200 brickmakers in Sumatra to improve brick quality, improve brickmakers’ business skills and livelihoods and reduce environmental impacts.

In January 2013, we piloted a program in West Sumatra with 32 brickmakers. Half of the participants were women. Brickmakers improved the strength of their bricks by 50%, used half as much timber and lowered their production costs by 25%.

Rusi Saryuni, 30-year-old mother of four, started her business five years ago with her husband and has taken over the responsibilities. She handles all the marketing, finance, operation and production.

She carries heavy loads of sand, clay and water and pre-mixes them all manually with a hoe, with the help of employees. She can produce up to 1,000 bricks per day, which are dried in the sun and then fired in a kiln.

Rusi attended our training in January and learned basic bookkeeping and how to produce higher-quality bricks using less fresh-cut timber. Tracking her costs more accurately and lowering her production costs are helping her business thrive.

“I will be able to survive and run this business by myself. I believe women can do what men can do.”

4,012 people trained in the basics of safe construction

2 organizations retrofitting because of Build Change
Two devastating events occurred in the Philippines in 2013: a 7.1-magnitude earthquake on the island of Bohol on October 15, and Typhoon Yolanda/Haiyan, which hit the Visayas on November 8. Over 1.2 million houses were damaged or destroyed.

Build Change was on the ground in December training local engineers and NGO workers and developing design and construction guidelines for disaster-resistant houses and schools.

We partnered with the Bohol Shelter Cluster, funded by the International Federation of the Red Cross and Red Crescent Society, to design educational materials for safer rebuilding of timber and masonry homes using lessons learned in the assessment process. Multi-language posters are available on buildchange.org.

In early 2014, we opened an office in Cebu City and are now scaling up to provide technical assistance and training to the Philippines government and NGO community.

More typhoons and earthquakes are inevitable in the Philippines. Disaster-resistant homes and schools can save lives, preserve property, prevent massive economic losses and reduce the need for emergency disaster aid.
The extraordinary generosity and support of our partners and donors makes achieving our mission possible. Together, we can create permanent change in construction practices in emerging countries, saving countless lives.

Global Platform Partners

Since 1952, The Caterpillar Foundation has been dedicated to transforming lives in the communities where we live and work around the world. With its activities, the Hilti Foundation strives to promote sustainability and strengthen the fundamental qualities of a modern society. RMS is the world’s largest catastrophe modeling company, and the only of its kind to deliver its global suite of catastrophe models within a rich ecosystem incorporating all sources of risk.

Changemakers

Retrofitters

Builders

Brickmakers

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Individuals

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Robert Bentley
David Bonowitz
Jon Bourne
Bonnie Bourne
Scott Brandenberg
Sean Callan
Michael Collins
Paul Conn
Matthew Dadswell
Matthew d’Alessio
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Martin Fisher
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Nady François
Michael Gemmill
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STATEMENT OF ACTIVITY

<table>
<thead>
<tr>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
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<tr>
<td><strong>REVENUE AND SUPPORT</strong></td>
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<tr>
<td>Grant Income</td>
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<td><strong>Total Revenues and Support</strong></td>
<td>$ 2,072,889</td>
<td>$ 645,743</td>
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**EXPENSES**

Program services:
- Indonesia: $ 775,836
- Technical Consulting: 21,220
- Latin America: 6,265
- Philippines: 18,735
- Haiti: 1,027,625
- Total Program Services: $ 1,849,681

Management & General Services:
- Fundraising: $ 322,270
- General and Administrative: 412,814
- Total Management & General: 735,084
- Total Expenses: $ 2,584,765

Decrease in Net Assets: $ (511,876)

Net Assets - Beginning of Year: $ 1,055,571

Net Assets - End of Year: $ 543,695

STATEMENT OF FINANCIAL POSITION

**CURRENT ASSETS**
- Cash - Unrestricted: $ 789,413
- Accounts Receivable: 218,935
- Donations & Grants Receivable - Short term: 383,969
- Prepaid Expenses: 17,679
- Total Current Assets: $ 1,409,996

**PROPERTY AND EQUIPMENT**
- Equipment and Furniture: $ 96,296
- Less: Accumulated Depreciation: -47,004
- Total Property and Equipment: 49,292

**OTHER LONG-TERM ASSETS**
- Donations and Grants Receivable - Long-term: $ 450,000
- Deposits: 8,594
- Total Other Long-Term Assets: 458,594

**TOTAL ASSETS**: 1,917,882

**CURRENT LIABILITIES**
- Accounts Payable: $ 3,617
- Due to Related Party: 154
- Credit Cards Payable: 14,574
- Accrued Liabilities: 135,099
- Total Current Liabilities: 153,444

**NET ASSETS**
- Unrestricted: $ 543,695
- Temporarily Restricted: 1,220,743
- Total Net Assets: 1,764,438

**TOTAL LIABILITIES AND NET ASSETS**: $ 1,917,882
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Paul VanderMarck
Board Chair

Martin J. Fisher
Board Member, Past Chair

Timothy Louis
Board Secretary and Treasurer

Josh Litwin
Board Member
(Joined in 2014)

Sig Anderson
Board Member
(Joined in 2014)

Elizabeth Hausler Strand
Board President & CEO

David Friedman
Board Member
(Joined in 2014)

Build Change celebrates women engineers, women builders, women brickmakers and women building and living in safe houses.

- Women at Build Change:
  - Women on staff: 47%
  - Women engineers, architects and other construction professionals: 31%
  - Women in Senior Leadership: 50%
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+1 303-953-2563

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